

## **Park & Recreation**



**Page Intentionally Left Blank**



## Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

### Parks and Open Space

There are over 39,000 acres of parks, open space, and aquatic areas available throughout the City. This includes over 21,000 acres of open space that are managed in compliance with the Multiple Species Conservation Program (MSCP), a 1996 agreement between the City of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities in a natural setting. The Park and Recreation Department administers 49 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

### Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates Mount Hope Cemetery which opened in 1871 and contains historically-significant monuments to some of San Diego's most notable citizens.

# Park & Recreation

## Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

*To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations*

## Goals and Objectives

The following goals and objectives represent the action plan for the Department:

### ***Goal 1: Instill community pride and ownership***

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

### ***Goal 2: Invest in environmentally-sensitive programs and practices***

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

### ***Goal 3: Maintain public safety and quality park maintenance***

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

### ***Goal 4: Provide high quality services***

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

# Park & Recreation

## ***Goal 5: Deliver innovative, responsive programs***

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

## ***Goal 6: Develop and retain committed, valued employees***

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

## **Service Efforts and Accomplishments**

Therapeutic Recreation Services provided a variety of programs to persons with disabilities in 2012 such as adaptive sports, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing overall quality of life.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 28 recreation centers located in urban, low-income communities throughout the City. The Program served 85,000 lunches and 47,000 snacks to children ages 2 through 18 years. New in Fiscal Year 2012, meal programs were offered at nine recreation centers during Winter Break serving 3,400 lunches and 3,300 snacks. A comparable number of lunches and snacks will be offered at the Spring Break lunch program.

In partnership with the San Diego Police Department, the Park and Recreation Department received nearly \$151,000 in grant funds from the State of California in an effort to reduce crimes related to gang activity and curb gang membership. The grant funds are being used to increase recreational program hours at Dolores Magdaleno Memorial, Mountain View, Southcrest, and City Heights recreation centers from 6:00 p.m. to 9:00 p.m. on Friday evenings, providing a safe evening environment and an alternative to participation in gangs. The partnership will continue with the second phase of the two-year grant beginning in Fiscal Year 2013.

This past year, public use of the Balboa Park trails has continued to increase resulting in visitors to areas of the park which were previously under-utilized. Irrigation smart controllers continue to be installed in the Central Mesa allowing the Department to conserve water while increasing efficiency and the overall health of the botanical collection by operating in real-time needs for water. Staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification. The Museum of Man along with the Casa del Prado roofs are currently in the process of being replaced along with the preliminary scoping of the Cabrillo Bridge for seismic retrofit. Volunteers continued their tradition of giving their time and energy donating over 13,000 hours in one-time group projects to improve and enhance Balboa Park. Support from philanthropic organizations again aided in a variety of efforts including: reforestation, enhancements to the Sixth Avenue Playground, the addition of more smart controllers in the Central Mesa, and the addition of two more information kiosks.

In Mission Bay Park, old plant material was removed and replaced by 11 Pindo Palms at South De Anza Park. An array of boulders was added to enhance the landscape around the palms and the irrigation system was modified to bubblers. Additional improvements include: renovating 57 planter bed nodes with xeriscape plants at Rose Marie Starns South Shores Park, the cleaning and trimming of 400 feet of Myoporum shrubs at Dana Landing, the renovation of pedestrian nodes with xeriscape plants on Sail Bay walk, the cleaning and trimming of 60 planter beds

# Park & Recreation

of Natal Plum at West Bonita Cove, at Hospitality Point the renovation of the front area of the Lifeguard Services and Community Parks I headquarters with xeriscape plant material, the pruning of over 150 varieties of trees throughout the parks on the West Shore, and over 1,100 Washingtonia palm trees were pruned and 880 yards of mulch was spread throughout Mission Bay Park.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park. Shoreline Parks supervisors continue to work to improve the area parks with various projects including the replacement of rusted handrails with new stainless steel handrails at Ellen Browning Scripps Park in La Jolla and with parking lot improvements at the Ladera Street parking lot at Sunset Cliffs Natural Park. The Shoreline Parks Maintenance staff continues to provide clean and safe parks, comfort stations and piers for visitors to enjoy on a daily basis. In addition to regular duties, Shoreline Parks staff schedules a seasonal evening shift for late park and comfort station cleaning during the busy summer months.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship, and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2012, Torrey Pines Golf Course hosted the highly-publicized Professional Golfers Association (PGA) Tour Event Farmers Insurance Open, and in October 2011 a new golf course irrigation system was installed at the Balboa Park 18-hole and 9-hole courses.

## Key Performance Indicators

Performance Measure	Actual FY2011	Estimated FY2012	Target FY2013
1. Results of customer satisfaction survey on Park & Recreation program activities (G5/O1)	93.1%	94.5%	94.5%
2. Results of customer survey on overall satisfaction with Park & Recreation facilities (G1/O1 and G3/O2)	94.1%	94.6%	94.6%
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks) (G3/O1)	N/A <sup>1</sup>	N/A <sup>1</sup>	N/A <sup>1</sup>
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations) (G2/O1 and G2/O2)	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	39,902	39,902	39,902
6. Number of aquatic users (G1/O3)	299,145	303,775	304,000
7. Number of hours of operation of recreation centers (G1/O1)	125,967	113,152	113,152

<sup>1</sup> Guidelines for this item are currently being developed.

# Park & Recreation

## Department Summary

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Positions (Budgeted)	856.93	840.26	861.93	21.67
Personnel Expenditures	\$ 57,451,066	\$ 57,110,578	\$ 58,493,326	\$ 1,382,748
Non-Personnel Expenditures	48,952,407	54,781,851	53,464,904	(1,316,947)
<b>Total Department Expenditures</b>	<b>\$ 106,403,473</b>	<b>\$ 111,892,429</b>	<b>\$ 111,958,230</b>	<b>\$ 65,801</b>
<b>Total Department Revenue</b>	<b>\$ 54,018,088</b>	<b>\$ 58,376,327</b>	<b>\$ 65,882,609</b>	<b>\$ 7,506,282</b>

## General Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Administrative Services	\$ 2,212,072	\$ 2,152,894	\$ 2,225,168	\$ 72,274
Community Parks I	18,332,062	20,182,236	20,498,820	316,584
Community Parks II	21,473,522	21,474,739	21,239,122	(235,617)
Developed Regional Parks	30,550,475	32,426,772	32,188,444	(238,328)
Open Space	8,184,563	8,520,676	8,399,929	(120,747)
<b>Total</b>	<b>\$ 80,752,694</b>	<b>\$ 84,757,317</b>	<b>\$ 84,551,483</b>	<b>\$ (205,834)</b>

### Department Personnel

	FY2011 Budget	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Administrative Services	17.00	15.00	15.00	0.00
Community Parks I	154.27	153.90	162.19	8.29
Community Parks II	218.84	219.86	229.35	9.49
Developed Regional Parks	313.02	299.82	304.14	4.32
Open Space	54.31	52.63	52.25	(0.38)
<b>Total</b>	<b>757.44</b>	<b>741.21</b>	<b>762.93</b>	<b>21.72</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	(0.38)	\$ 613,473	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2012 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
<b>Addition of Light Equipment Operators</b>	3.00	514,339	514,339
Addition of 3.00 Light Equipment Operators to provide weekly mowing for lighted athletic fields with offsetting revenue. This is a partial restoration of a Fiscal Year 2012 reduction.			
<b>Recreation Center Service Restorations</b>	13.80	393,935	-
Funding to increase operational hours at 55 recreation centers from 40 to 45 hours per week.			

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>General Benefit Contribution to Maintenance Assessment Districts</b> State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	76,869	-
<b>Addition of Nursery Gardener</b> Addition of 1.00 Nursery Gardener to support operations at Balboa Park.	1.00	67,952	-
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	35,369	-
<b>Children's Pool Permit Processing</b> Funding for permit processing expenditures to close the beach at Children's Pool during the seals' birthing season.	0.00	35,000	-
<b>Non-Standard Hour Personnel Funding</b> Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	4.04	33,522	-
<b>Funding for ADA Compliance at Swimming Pools</b> Addition of non-personnel expenditures for compliance with federal regulations regarding disabled access for public swimming pools.	0.00	22,500	-
<b>Funding for New Facilities</b> Adjustment reflects funding for the operational expenditures associated with new facilities at West Lewis and Falcon Streets and the Language Academy.	0.23	15,688	-
<b>Reduction of Rental Expenditures</b> Reduction of rental expenditures that have been re-categorized as non-discretionary expenditures.	0.00	(4,100)	-
<b>One-Time Reductions and Annualizations</b> Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2012.	0.00	(4,842)	(127,112)
<b>Copier Savings</b> Adjustment to reflect savings resulting from the new convenience copier contract.	0.00	(104,907)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,900,632)	-
<b>Support for Safety and Maintenance of Visitor-Related Facilities</b> Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.	0.00	-	5,331,600
<b>Antenna Lease Fund Transfer</b> One-time transfer of Antenna Lease Fund balance.	0.00	-	641,782



# Park & Recreation

## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Revised Revenue</b>	0.00	-	(19,073)
Adjustment to reflect Fiscal Year 2013 revenue projections.			
<b>Parking Citation Revenue</b>	0.00	-	(29,605)
Adjustment to reflect revised revenue for parking enforcement activities.			
<b>Total</b>	<b>21.69</b>	<b>\$ (205,834)</b>	<b>\$ 6,311,931</b>

## Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
<b>PERSONNEL</b>				
Salaries and Wages	\$ 30,772,224	\$ 30,394,643	\$ 30,736,936	\$ 342,293
Fringe Benefits	20,104,135	19,678,558	20,642,620	964,062
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 50,876,359</b>	<b>\$ 50,073,201</b>	<b>\$ 51,379,556</b>	<b>\$ 1,306,355</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 3,727,923	\$ 3,828,843	\$ 3,884,860	\$ 56,017
Contracts	14,495,450	16,429,413	14,904,920	(1,524,493)
Information Technology	840,127	864,158	912,260	48,102
Energy and Utilities	9,762,389	12,412,248	12,102,151	(310,097)
Other	119,862	149,616	210,861	61,245
Transfers Out	735,765	259,162	176,763	(82,399)
Capital Expenditures	194,819	618,292	857,692	239,400
Debt	-	122,384	122,420	36
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 29,876,335</b>	<b>\$ 34,684,116</b>	<b>\$ 33,171,927</b>	<b>\$ (1,512,189)</b>
<b>Total</b>	<b>\$ 80,752,694</b>	<b>\$ 84,757,317</b>	<b>\$ 84,551,483</b>	<b>\$ (205,834)</b>

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Charges for Services	\$ 14,832,977	\$ 28,057,028	\$ 33,895,094	\$ 5,838,066
Fines Forfeitures and Penalties	-	57,000	27,395	(29,605)
Licenses and Permits	966,805	716,632	707,220	(9,412)
Other Revenue	92,910	13,800	13,800	-
Rev from Money and Prop	408,349	474,200	465,300	(8,900)
Transfers In	9,683,706	823,000	1,344,782	521,782
<b>Total</b>	<b>\$ 25,984,748</b>	<b>\$ 30,141,660</b>	<b>\$ 36,453,591</b>	<b>\$ 6,311,931</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Proposed	Salary Range	Total
<b>Salaries and Wages</b>						
20000011	Account Clerk	2.50	3.50	3.00	\$31,491 - \$37,918	\$ 111,858
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	85,491
20000024	Administrative Aide 2	3.00	3.00	3.00	42,578 - 51,334	151,436
20000753	Aquatics Technician 1	2.00	2.00	2.00	39,499 - 47,091	47,091
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	52,809
20000040	Area Manager 2	21.00	21.00	21.00	52,749 - 63,918	1,285,199

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Proposed	Salary Range	Total
20001140	Assistant Department Director	1.00	1.00	<b>1.00</b>	31,741 - 173,971	119,220
20000108	Assistant Recreation Center Director	1.00	1.00	<b>1.00</b>	30,056 - 36,317	-
20000143	Associate Engineer-Civil	1.00	1.00	<b>1.00</b>	66,622 - 80,454	78,443
20000119	Associate Management Analyst	4.00	4.00	<b>4.00</b>	54,059 - 65,333	256,433
20000162	Associate Planner	2.00	1.00	<b>1.00</b>	56,722 - 68,536	62,463
20000649	Biologist 3	2.00	2.00	<b>2.00</b>	62,005 - 75,067	146,380
20000202	Building Supervisor	1.00	1.00	<b>1.00</b>	39,770 - 47,736	46,543
20000234	Carpenter	1.00	1.00	<b>1.00</b>	43,451 - 52,000	52,000
20000236	Cement Finisher	1.00	1.00	<b>1.00</b>	43,451 - 52,083	49,162
20000237	Cemetery Manager	1.00	1.00	<b>1.00</b>	54,246 - 65,520	63,882
90000574	Clerical Assistant 1 - Hourly	0.14	0.13	<b>0.00</b>	24,918 - 29,931	-
20000539	Clerical Assistant 2	6.00	7.00	<b>5.00</b>	29,931 - 36,067	177,629
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	<b>0.13</b>	29,931 - 36,067	3,891
90000352	Custodian 1 - Hourly	2.72	2.72	<b>2.72</b>	24,045 - 28,725	65,402
20000354	Custodian 2	12.50	12.50	<b>12.50</b>	26,250 - 31,242	390,525
20000355	Custodian 3	4.00	4.00	<b>4.00</b>	28,725 - 33,966	67,932
20001168	Deputy Director	3.56	3.75	<b>3.75</b>	46,966 - 172,744	418,737
20000395	District Manager	14.00	14.00	<b>14.00</b>	62,358 - 75,234	1,025,007
20000426	Equipment Operator 1	12.00	11.00	<b>11.00</b>	37,690 - 45,115	398,610
20000430	Equipment Operator 2	9.00	9.00	<b>9.00</b>	41,350 - 49,462	433,637
20000418	Equipment Technician 1	10.00	10.00	<b>10.00</b>	36,005 - 43,139	294,839
20000423	Equipment Technician 2	6.00	5.00	<b>5.00</b>	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	<b>1.00</b>	43,368 - 51,813	51,813
20000924	Executive Secretary	1.00	1.00	<b>1.00</b>	43,555 - 52,666	51,349
20000675	Grounds Maintenance Manager	10.00	9.00	<b>8.00</b>	51,459 - 62,358	486,392
20000472	Grounds Maintenance Supervisor	8.00	8.00	<b>8.00</b>	37,814 - 45,490	354,824
20000467	Grounds Maintenance Worker 1	54.97	57.00	<b>9.00</b>	28,683 - 33,987	227,301
90000467	Grounds Maintenance Worker 1 - Hourly	14.28	15.24	<b>15.60</b>	28,683 - 33,987	447,458
20000468	Grounds Maintenance Worker 2	165.76	192.18	<b>240.18</b>	31,762 - 37,773	8,914,018
90000468	Grounds Maintenance Worker 2 - Hourly	0.00	0.00	<b>0.23</b>	31,762 - 37,773	7,305
20000470	Grounds Maintenance Worker 3	33.00	0.00	<b>0.00</b>	34,632 - 41,246	-
20000502	Heavy Truck Driver 1	6.00	6.00	<b>6.00</b>	36,234 - 43,160	254,059
20000503	Horticulturist	3.00	3.00	<b>3.00</b>	53,061 - 64,147	179,062
20000293	Information Systems Analyst 3	1.00	1.00	<b>1.00</b>	59,363 - 71,760	71,760
20000536	Intermediate Stenographer	1.00	0.00	<b>0.00</b>	32,094 - 38,813	-
20000497	Irrigation Specialist	0.00	1.00	<b>1.00</b>	37,814 - 45,261	-
20000589	Laborer	9.00	9.00	<b>9.00</b>	29,182 - 34,757	278,056
20000608	Light Equipment Operator	9.00	9.00	<b>12.00</b>	34,694 - 41,350	476,233
20000660	Nursery Gardener	5.00	4.00	<b>5.00</b>	31,949 - 38,064	190,320
20000661	Nursery Supervisor	1.00	1.00	<b>1.00</b>	37,814 - 45,490	44,353
20000669	Park Designer	1.00	1.00	<b>1.00</b>	66,664 - 80,496	78,484

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Proposed	Salary Range	Total
20000666	Park Ranger	23.00	21.25	<b>21.00</b>	41,059 - 49,878	975,619
20001138	Park and Recreation Director	1.00	1.00	<b>1.00</b>	59,155 - 224,099	138,970
20000680	Payroll Specialist 2	4.25	4.00	<b>4.50</b>	34,611 - 41,787	184,001
20000676	Pesticide Applicator	7.00	7.00	<b>7.00</b>	39,458 - 47,050	282,300
20000677	Pesticide Supervisor	1.00	1.00	<b>1.00</b>	40,851 - 49,150	47,921
90001015	Pool Guard 2 - Hourly	31.13	30.80	<b>32.24</b>	27,394 - 32,968	883,158
20000740	Principal Drafting Aide	1.00	0.00	<b>0.00</b>	50,003 - 60,549	-
20001222	Program Manager	1.00	1.00	<b>1.00</b>	46,966 - 172,744	101,850
20000763	Project Officer 2	2.00	2.00	<b>2.00</b>	76,794 - 92,851	90,530
20000783	Public Information Clerk	2.00	1.00	<b>2.00</b>	31,491 - 37,918	74,888
90000798	Recreation Aide - Hourly	6.20	6.10	<b>6.29</b>	18,616 - 22,318	117,096
20000921	Recreation Center Director 1	10.50	9.13	<b>9.00</b>	36,962 - 44,533	381,610
20000802	Recreation Center Director 2	14.00	14.00	<b>14.00</b>	39,770 - 47,819	634,681
20000751	Recreation Center Director 3	32.00	32.00	<b>32.00</b>	42,640 - 51,293	1,423,084
20000569	Recreation Leader 1	0.50	0.50	<b>0.50</b>	24,918 - 30,035	14,643
90000569	Recreation Leader 1 - Hourly	63.47	59.49	<b>75.14</b>	24,918 - 30,035	1,873,633
20000530	Recreation Leader 2	1.00	1.00	<b>1.00</b>	28,725 - 34,632	34,632
90000533	Recreation Leader 2 - Hourly	0.00	3.74	<b>3.91</b>	28,725 - 34,632	112,313
90000530	Recreation Leader 2 - Hourly	12.24	8.50	<b>8.51</b>	28,725 - 34,632	244,448
90000534	Recreation Leader 2 - Hourly	4.14	4.14	<b>3.60</b>	28,725 - 34,632	103,409
20000806	Recreation Specialist	3.00	4.00	<b>4.00</b>	42,640 - 51,293	191,990
20000807	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20000811	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20000817	Recreation Specialist	0.50	0.50	<b>0.50</b>	42,640 - 51,293	-
20000804	Recreation Specialist	1.00	1.00	<b>1.00</b>	42,640 - 51,293	50,011
20001042	Safety and Training Manager	1.00	1.00	<b>1.00</b>	66,768 - 80,891	78,869
20000927	Senior Clerk/Typist	3.00	3.00	<b>3.00</b>	36,067 - 43,514	128,366
20000015	Senior Management Analyst	3.00	3.00	<b>3.00</b>	59,363 - 71,760	210,846
20000844	Senior Park Ranger	7.00	7.00	<b>7.00</b>	51,459 - 62,358	412,331
20000918	Senior Planner	2.00	3.00	<b>3.00</b>	65,354 - 79,019	233,107
20001046	Senior Utility Supervisor	1.00	1.00	<b>1.00</b>	47,216 - 57,138	47,216
20000194	Seven-Gang Mower Operator	7.00	8.00	<b>8.00</b>	37,690 - 45,115	346,070
20000970	Supervising Management Analyst	3.00	3.00	<b>3.00</b>	66,768 - 80,891	236,731
20001010	Supervising Recreation Specialist	2.00	2.00	<b>2.00</b>	49,067 - 59,467	117,447
20001007	Supervising Recreation Specialist	4.50	4.00	<b>4.00</b>	49,067 - 59,467	228,529
90000959	Swimming Pool Manager 1 - Hourly	5.58	5.04	<b>5.13</b>	31,450 - 37,835	161,337
20000960	Swimming Pool Manager 2	6.00	6.00	<b>6.00</b>	36,816 - 44,450	256,692
20000961	Swimming Pool Manager 3	7.00	7.00	<b>7.00</b>	40,518 - 48,901	326,586
20001038	Tree Maintenance Crewleader	1.00	1.00	<b>1.00</b>	36,566 - 43,576	36,566
20001045	Utility Supervisor	4.00	5.00	<b>5.00</b>	43,472 - 51,979	204,019
20001044	Utility Supervisor	3.00	2.00	<b>4.00</b>	43,472 - 51,979	101,360
20001051	Utility Worker 1	9.00	9.00	<b>8.00</b>	30,534 - 36,296	289,694

# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Proposed	Salary Range	Total
20001053	Utility Worker 2	4.00	4.00	<b>4.00</b>	33,322 - 39,666	158,664
20000756	Word Processing Operator	5.00	3.00	<b>4.00</b>	31,491 - 37,918	147,023
90001067	Work Service Aide - Hourly	0.00	0.00	<b>0.50</b>	16,765 - 20,488	8,382
20001069	Zoning Investigator 2	1.00	1.00	<b>1.00</b>	50,232 - 60,757	59,238
	Bilingual - Regular					36,400
	Landscape Architect Lic					12,074
	Night Shift Pay					7,810
	Overtime Budgeted					333,848
	Pesticide App Licens					2,600
	Reg Pay For Engineers					25,996
	Termination Pay Annual Leave					37,617
<b>Salaries and Wages Subtotal</b>		<b>757.44</b>	<b>741.21</b>	<b>762.93</b>		<b>\$ 30,736,936</b>

## Fringe Benefits

Employee Offset Savings	\$ 151,140
Flexible Benefits	3,394,993
Long-Term Disability	201,745
Medicare	394,670
Other Post-Employment Benefits	3,737,504
Retiree Medical Trust	2,527
Retirement 401 Plan	10,113
Retirement ARC	9,026,519
Retirement DROP	51,280
Retirement Offset Contribution	47,023
Risk Management Administration	612,825
Supplemental Pension Savings Plan	1,511,105
Unemployment Insurance	92,526
Workers' Compensation	1,408,650
<b>Fringe Benefits Subtotal</b>	<b>\$ 20,642,620</b>
<b>Total Personnel Expenditures</b>	<b>\$ 51,379,556</b>

# Environmental Growth 1/3 Fund

## Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Environmental Growth 1/3	\$ 3,869,886	\$ 4,007,476	\$ <b>4,404,971</b>	\$ 397,495
<b>Total</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,404,971</b>	<b>\$ 397,495</b>

# Park & Recreation

## Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Support for Developed Regional Parks Maintenance</b> Transfer to the General Fund to support partial restoration of Developed Regional Parks maintenance activities.	0.00	\$ 514,339	\$ -
<b>Equipment/Support for Information Technology</b> Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	2,076	-
<b>Los Penasquitos Canyon Preserve Fund Transfer</b> Adjustment to reflect the reduction of the transfer to the Los Penasquitos Canyon Preserve Fund.	0.00	(20,000)	-
<b>Mandatory General Benefit Contribution to Maintenance Assessment Districts</b> Reduction of State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(33,428)	-
<b>Non-Discretionary Adjustment</b> Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(65,492)	-
<b>Revised Revenue</b> Adjustment to reflect Fiscal Year 2013 revenue projections.	0.00	-	180,170
<b>Total</b>	<b>0.00</b>	<b>\$ 397,495</b>	<b>\$ 180,170</b>

## Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
<b>NON-PERSONNEL</b>				
Supplies	\$ 13,711	\$ 78,123	\$ 78,123	\$ -
Contracts	41,128	211,036	211,036	-
Information Technology	8,646	8,109	10,185	2,076
Energy and Utilities	1,652,860	1,754,573	1,688,335	(66,238)
Other	560	329	1,075	746
Transfers Out	2,152,981	1,955,306	2,416,217	460,911
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,404,971</b>	<b>\$ 397,495</b>
<b>Total</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,404,971</b>	<b>\$ 397,495</b>

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Other Local Taxes	\$ 3,902,615	\$ 4,012,814	\$ 4,192,984	\$ 180,170
Rev from Money and Prop	19,661	53,500	53,500	-
<b>Total</b>	<b>\$ 3,922,276</b>	<b>\$ 4,066,314</b>	<b>\$ 4,246,484</b>	<b>\$ 180,170</b>

# Park & Recreation

## Environmental Growth 2/3 Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012–2013 Change
Environmental Growth 2/3	\$ 7,743,190	\$ 8,078,081	\$ 8,078,081	\$ -
<b>Total</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>	<b>\$ -</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Revised Revenue</b>	0.00	\$ -	\$ 360,342
Adjustment to reflect Fiscal Year 2013 revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ -</b>	<b>\$ 360,342</b>

### Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012–2013 Change
<b>NON-PERSONNEL</b>				
Transfers Out	\$ 7,743,190	\$ 8,078,081	\$ 8,078,081	\$ -
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>	<b>\$ -</b>
<b>Total</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>	<b>\$ -</b>

### Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012–2013 Change
Other Local Taxes	\$ 7,805,604	\$ 8,025,628	\$ 8,385,970	\$ 360,342
Rev from Money and Prop	43,264	53,500	53,500	-
<b>Total</b>	<b>\$ 7,848,868</b>	<b>\$ 8,079,128</b>	<b>\$ 8,439,470</b>	<b>\$ 360,342</b>

## Golf Course Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012–2013 Change
Golf Operations	\$ 13,837,800	\$ 14,848,817	\$ 14,721,541	\$ (127,276)
<b>Total</b>	<b>\$ 13,837,800</b>	<b>\$ 14,848,817</b>	<b>\$ 14,721,541</b>	<b>\$ (127,276)</b>

### Department Personnel

	FY2011 Budget	FY2012 Budget	FY2013 Proposed	FY2012–2013 Change
Golf Operations	97.49	97.05	97.00	(0.05)
<b>Total</b>	<b>97.49</b>	<b>97.05</b>	<b>97.00</b>	<b>(0.05)</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Non-Discretionary Adjustment</b>	0.00	\$ 2,229,739	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

# Park & Recreation

## Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	74,173	-
Adjustments to reflect the annualization of the Fiscal Year 2012 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
<b>Funding for Legal Fees</b>	0.00	9,250	-
Addition of non-personnel expenditures for mandatory legal fees for audit services.			
<b>Non-Standard Hour Personnel Funding</b>	(0.05)	134	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
<b>Copier Savings</b>	0.00	(5,388)	-
Adjustment to reflect savings resulting from the new convenience copier contract.			
<b>Equipment/Support for Information Technology</b>	0.00	(12,711)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
<b>Reduction of Rental Expenditures</b>	0.00	(2,422,473)	-
Reduction of rental expenditures that have been re-categorized as non-discretionary expenditures.			
<b>Revised Revenue</b>	0.00	-	599,839
Adjustment to reflect Fiscal Year 2013 revenue projections.			
<b>Total</b>	<b>(0.05)</b>	<b>\$ (127,276)</b>	<b>\$ 599,839</b>

## Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
<b>PERSONNEL</b>				
Salaries and Wages	\$ 3,726,879	\$ 4,051,228	\$ 4,039,439	\$ (11,789)
Fringe Benefits	2,655,307	2,798,521	2,884,617	86,096
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 6,382,186</b>	<b>\$ 6,849,749</b>	<b>\$ 6,924,056</b>	<b>\$ 74,307</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 874,703	\$ 1,041,542	\$ 998,426	\$ (43,116)
Contracts	4,776,193	4,806,089	4,750,608	(55,481)
Information Technology	204,248	175,884	163,173	(12,711)
Energy and Utilities	1,386,187	1,490,934	1,385,798	(105,136)
Other	21,019	29,701	44,546	14,845
Transfers Out	-	62,268	62,284	16
Capital Expenditures	193,265	392,650	392,650	-
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 7,455,614</b>	<b>\$ 7,999,068</b>	<b>\$ 7,797,485</b>	<b>\$ (201,583)</b>
<b>Total</b>	<b>\$ 13,837,800</b>	<b>\$ 14,848,817</b>	<b>\$ 14,721,541</b>	<b>\$ (127,276)</b>



# Park & Recreation

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Charges for Services	\$ 14,643,111	\$ 14,502,816	\$ 15,260,638	\$ 757,822
Other Revenue	165,344	90,000	-	(90,000)
Rev from Money and Prop	1,285,391	1,364,409	1,296,426	(67,983)
<b>Total</b>	<b>\$ 16,093,845</b>	<b>\$ 15,957,225</b>	<b>\$ 16,557,064</b>	<b>\$ 599,839</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Proposed	Salary Range	Total
<b>Salaries and Wages</b>						
20000011	Account Clerk	1.00	2.00	1.00	\$31,491 - \$37,918	\$ 36,970
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	94,091
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,700
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	29,931
20000354	Custodian 2	1.00	1.00	0.00	26,250 - 31,242	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,182
20000426	Equipment Operator 1	0.00	1.00	2.00	37,690 - 45,115	82,639
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	136,754
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	131,562
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	187,629
20000479	Golf Starter	16.00	16.00	16.00	29,931 - 36,067	523,379
90000479	Golf Starter - Hourly	6.49	6.05	6.00	29,931 - 36,067	179,587
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	353,682
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	220,400
20000467	Grounds Maintenance Worker 1	25.00	25.00	26.00	28,683 - 33,987	814,424
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	131,339
20000608	Light Equipment Operator	4.00	4.00	4.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	0.00	1.00	33,093 - 39,832	39,832
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	91,484
20000818	Recreation Specialist	2.00	2.00	2.00	42,640 - 51,293	92,651
20000194	Seven-Gang Mower Operator	4.00	3.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	78,464
	Grds/Greenskpr Eq Op					31,845
	Overtime Budgeted					246,523
<b>Salaries and Wages Subtotal</b>		<b>97.49</b>	<b>97.05</b>	<b>97.00</b>		<b>\$ 4,039,439</b>

## Fringe Benefits

Employee Offset Savings	\$ 22,671
Flexible Benefits	546,132
Long-Term Disability	25,113
Medicare	53,026
Other Post-Employment Benefits	590,922
Retiree Medical Trust	1,082



# Park & Recreation

## Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Proposed	Salary Range	Total
	Retirement 401 Plan					4,326
	Retirement ARC					1,232,381
	Retirement Offset Contribution					5,444
	Risk Management Administration					96,906
	Supplemental Pension Savings Plan					171,673
	Unemployment Insurance					11,206
	Workers' Compensation					123,735
<b>Fringe Benefits Subtotal</b>						<b>\$ 2,884,617</b>
<b>Total Personnel Expenditures</b>						<b>\$ 6,924,056</b>

## Los Penasquitos Canyon Preserve Fund

### Department Expenditures

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Los Penasquitos Reserve	\$ 199,903	\$ 200,738	\$ 202,154	\$ 1,416
<b>Total</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 202,154</b>	<b>\$ 1,416</b>

### Department Personnel

	FY2011 Budget	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

### Significant Budget Adjustments

	FTE	Expenditures	Revenue
<b>Salary and Benefit Adjustments</b>	0.00	\$ 2,086	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2012 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
<b>Non-Discretionary Adjustment</b>	0.00	79	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
<b>Equipment/Support for Information Technology</b>	0.00	(749)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
<b>Revised Revenue</b>	0.00	-	54,000
Adjustment to reflect Fiscal Year 2013 revenue projections.			
<b>Total</b>	<b>0.00</b>	<b>\$ 1,416</b>	<b>\$ 54,000</b>

# Park & Recreation

## Expenditures by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
<b>PERSONNEL</b>				
Salaries and Wages	\$ 112,252	\$ 112,797	\$ 109,430	\$ (3,367)
Fringe Benefits	80,269	74,831	80,284	5,453
<b>PERSONNEL SUBTOTAL</b>	<b>\$ 192,521</b>	<b>\$ 187,628</b>	<b>\$ 189,714</b>	<b>\$ 2,086</b>
<b>NON-PERSONNEL</b>				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,136	6,000	6,000	-
Information Technology	623	774	25	(749)
Other	63	-	77	77
Transfers Out	-	2,211	2,213	2
<b>NON-PERSONNEL SUBTOTAL</b>	<b>\$ 7,382</b>	<b>\$ 13,110</b>	<b>\$ 12,440</b>	<b>\$ (670)</b>
<b>Total</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 202,154</b>	<b>\$ 1,416</b>

## Revenues by Category

	FY2011 Actual	FY2012 Budget	FY2013 Proposed	FY2012-2013 Change
Rev from Money and Prop	\$ 32,369	\$ 17,000	\$ 36,000	\$ 19,000
Transfers In	135,983	115,000	150,000	35,000
<b>Total</b>	<b>\$ 168,352</b>	<b>\$ 132,000</b>	<b>\$ 186,000</b>	<b>\$ 54,000</b>

## Personnel Expenditures

Job Number	Job Title / Wages	FY2011 Budget	FY2012 Budget	FY2013 Proposed	Salary Range	Total
<b>Salaries and Wages</b>						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 48,631
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	60,799
<b>Salaries and Wages Subtotal</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>		<b>\$ 109,430</b>
<b>Fringe Benefits</b>						
	Employee Offset Savings					\$ 1,123
	Flexible Benefits					12,150
	Long-Term Disability					741
	Medicare					1,627
	Other Post-Employment Benefits					12,708
	Retirement ARC					41,943
	Retirement Offset Contribution					449
	Risk Management Administration					2,084
	Supplemental Pension Savings Plan					4,888
	Unemployment Insurance					326
	Workers' Compensation					2,245
<b>Fringe Benefits Subtotal</b>						<b>\$ 80,284</b>
<b>Total Personnel Expenditures</b>						<b>\$ 189,714</b>

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2011 Actual	FY2012 <sup>*</sup> Budget	FY2013 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 1,212,749	\$ 757,694	\$ 1,167,364
Continuing Appropriations - CIP	479,047	431,434	426,455
Contingency Reserve	—	—	182,084
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 1,691,796</b>	<b>\$ 1,189,128</b>	<b>\$ 1,775,903</b>
<b>REVENUE</b>			
SDGE Franchise Fees	\$ 3,890,261	\$ 4,012,814	\$ 4,192,984
Interest Earnings	19,661	53,500	53,500
Other	12,354	—	—
<b>TOTAL REVENUE</b>	<b>\$ 3,922,276</b>	<b>\$ 4,066,314</b>	<b>\$ 4,246,484</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 5,614,072</b>	<b>\$ 5,255,442</b>	<b>\$ 6,022,387</b>
<b>OPERATING EXPENSE</b>			
Assessment Reserve	\$ —	\$ 42,522	\$ 32,326
MAD Reimbursements	212,465	306,668	273,317
Regional Park/Open Space Maintenance	1,716,905	2,052,170	1,998,873
Reimbursement of Eligible Open Space Maint.	818,000	688,000	688,000
Reimbursement of Eligible Park Maint.	1,122,516	863,116	1,377,455
Transfer to Los Penasquitos Canyon Preserve Fund	—	55,000	35,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 3,869,886</b>	<b>\$ 4,007,476</b>	<b>\$ 4,404,971</b>
<b>TOTAL EXPENSE</b>	<b>\$ 4,069,472</b>	<b>\$ 4,007,476</b>	<b>\$ 4,404,971</b>
<b>RESERVES</b>			
Continuing Appropriations - CIP	\$ 449,461	\$ —	\$ 426,455
Contingency Reserve	182,084	—	182,084
<b>TOTAL RESERVES</b>	<b>\$ 631,545</b>	<b>\$ —</b>	<b>\$ 608,539</b>
<b>BALANCE</b>	<b>\$ 913,055</b>	<b>\$ 1,247,966</b>	<b>\$ 1,008,877</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 5,614,072</b>	<b>\$ 5,255,442</b>	<b>\$ 6,022,387</b>

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2012 were not available. Therefore, the Fiscal Year 2012 column reflects final budget amounts from the Fiscal Year 2012 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2011 Actual	FY2012 <sup>*</sup> Budget	FY2013 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 715,980	\$ 292,376	\$ 1,018,616
Continuing Appropriations - CIP	1,426,288	1,349,394	1,327,779
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 2,142,268</b>	<b>\$ 1,641,770</b>	<b>\$ 2,346,395</b>
<b>REVENUE</b>			
SDGE Franchise Fees	\$ 7,780,522	\$ 8,025,628	\$ 8,385,970
Interest Earnings	43,264	53,500	53,500
Other Revenue	25,082	—	—
<b>TOTAL REVENUE</b>	<b>\$ 7,848,868</b>	<b>\$ 8,079,128</b>	<b>\$ 8,439,470</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 9,991,136</b>	<b>\$ 9,720,898</b>	<b>\$ 10,785,865</b>
<b>CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 77,298	\$ —	\$ —
<b>TOTAL CIP EXPENSE</b>	<b>\$ 77,298</b>	<b>\$ —</b>	<b>\$ —</b>
<b>OPERATING EXPENSE</b>			
Park Maintenance Reimbursement	\$ 7,743,190	\$ 7,728,081	\$ 7,728,081
Open Space Maintenance	—	350,000	350,000
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 7,743,190</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>
<b>TOTAL EXPENSE</b>	<b>\$ 7,820,488</b>	<b>\$ 8,078,081</b>	<b>\$ 8,078,081</b>
<b>RESERVES</b>			
Continuing Appropriations - CIP	\$ 1,348,990	\$ 1,349,394	\$ 1,327,779
<b>TOTAL RESERVES</b>	<b>\$ 1,348,990</b>	<b>\$ 1,349,394</b>	<b>\$ 1,327,779</b>
<b>BALANCE</b>	<b>\$ 821,658</b>	<b>\$ 293,423</b>	<b>\$ 1,380,005</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 9,991,136</b>	<b>\$ 9,720,898</b>	<b>\$ 10,785,865</b>

\* At the time of publication, audited financial statements for Fiscal Year 2012 were not available. Therefore, the Fiscal Year 2012 column reflects final budget amounts from the Fiscal Year 2012 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2011 Actual	FY2012 <sup>*</sup> Budget	FY2013 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year <sup>1</sup>	\$ 13,677,956	\$ 10,380,879	\$ 13,750,428
Continuing Appropriations - CIP	8,273,647	9,076,865	7,122,515
Contingency Reserve	—	1,725,967	1,745,561
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 21,951,603</b>	<b>\$ 21,183,711</b>	<b>\$ 22,618,504</b>
<b>REVENUE</b>			
Concessions	\$ 1,077,321	\$ 1,012,409	\$ 1,001,276
Golf Cart Rental	97,565	105,414	94,767
Golf Driving Range	357,615	355,145	364,974
Golf Fees	14,175,214	14,042,257	14,705,236
Interest Earnings	300,811	352,000	300,811
Miscellaneous Revenue	85,319	90,000	90,000
<b>TOTAL REVENUE</b>	<b>\$ 16,093,845</b>	<b>\$ 15,957,225</b>	<b>\$ 16,557,064</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 38,045,448</b>	<b>\$ 37,140,936</b>	<b>\$ 39,175,568</b>
<b>CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE</b>			
CIP Expenditures	\$ 2,834,208	\$ 1,700,000	\$ 1,000,000
<b>TOTAL CIP EXPENSE</b>	<b>\$ 2,834,208</b>	<b>\$ 1,700,000</b>	<b>\$ 1,000,000<sup>2</sup></b>
<b>OPERATING EXPENSE</b>			
Land Use Payment	\$ 2,412,725	\$ 2,422,473	\$ 2,314,634
Operating Expense	11,425,075	12,426,344	12,406,907
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 13,837,800</b>	<b>\$ 14,848,817</b>	<b>\$ 14,721,541</b>
<b>TOTAL EXPENSE</b>	<b>\$ 16,672,008</b>	<b>\$ 16,548,817</b>	<b>\$ 15,721,541</b>
<b>RESERVES</b>			
Continuing Appropriation - CIP	\$ 8,799,439	\$ 9,076,865	\$ 7,122,515
Contingency Reserve <sup>3</sup>	1,660,536	1,781,858	1,766,585
<b>TOTAL RESERVES</b>	<b>\$ 10,459,975</b>	<b>\$ 10,858,723</b>	<b>\$ 8,889,100</b>
<b>BALANCE</b>	<b>\$ 10,913,465</b>	<b>\$ 9,733,396</b>	<b>\$ 14,564,927</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 38,045,448</b>	<b>\$ 37,140,936</b>	<b>\$ 39,175,568</b>

<sup>\*</sup> At the time of publication, audited financial statements for Fiscal Year 2012 were not available. Therefore, the Fiscal Year 2012 column reflects final budget amounts from the Fiscal Year 2012 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

<sup>1</sup> Balance available for Capital Improvements Program projects.

<sup>2</sup> Fiscal Year 2013 Capital Improvements Program projects include: S01090 - Mission Bay Golf Course Practice Center Building Improvements (\$300,000); AEA00002 - Balboa Park Golf Course Annual Allocation (\$700,000).

<sup>3</sup> Operating Contingency Reserve is 12 percent of operating expenses.

# Park & Recreation

## Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2011 Actual	FY2012* Budget	FY2013 Proposed
<b>BEGINNING BALANCE AND RESERVES</b>			
Balance from Prior Year	\$ 146,180	\$ 90,260	\$ 61,225
<b>TOTAL BALANCE AND RESERVES</b>	<b>\$ 146,180</b>	<b>\$ 90,260</b>	<b>\$ 61,225</b>
<b>REVENUE</b>			
Concession Leases	\$ 32,369	\$ 17,000	\$ 36,000
Transfer from Environmental Growth 1/3 Fund	—	—	35,000
Transfer from Other Funds	135,983	115,000	115,000
<b>TOTAL REVENUE</b>	<b>\$ 168,352</b>	<b>\$ 132,000</b>	<b>\$ 186,000</b>
<b>TOTAL BALANCE, RESERVES, AND REVENUE</b>	<b>\$ 314,532</b>	<b>\$ 222,260</b>	<b>\$ 247,225</b>
<b>OPERATING EXPENSE</b>			
Personnel Expense	\$ 192,521	\$ 187,628	\$ 189,714
Non-Personnel Expense	7,382	13,110	12,440
<b>TOTAL OPERATING EXPENSE</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 202,154</b>
<b>TOTAL EXPENSE</b>	<b>\$ 199,903</b>	<b>\$ 200,738</b>	<b>\$ 202,154</b>
<b>BALANCE</b>	<b>\$ 114,629</b>	<b>\$ 21,522</b>	<b>\$ 45,071</b>
<b>TOTAL BALANCE, RESERVES, AND EXPENSE</b>	<b>\$ 314,532</b>	<b>\$ 222,260</b>	<b>\$ 247,225</b>

\* At the time of publication, audited financial statements for Fiscal Year 2012 were not available. Therefore, the Fiscal Year 2012 column reflects final budget amounts from the Fiscal Year 2012 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.